

AIR INDIA AND SINGAPORE AIRLINES SIGN COMMERCIAL COOPERATION FRAMEWORK AGREEMENT; WORK TOWARDS JOINT BUSINESS AGREEMENT

MUMBAI, 16 January 2026: Air India and Singapore Airlines (SIA) have signed a commercial cooperation framework agreement, which will pave the way for them to deepen their long-standing partnership through definitive joint business agreements. This strengthened collaboration allows the airlines to explore ways to improve connectivity between Singapore and India, delivering greater choice and benefits for customers.

The agreement was signed in Mumbai on 16 January 2026 by Air India Chief Executive Officer and Managing Director, Campbell Wilson, and SIA Chief Executive Officer, Goh Choon Phong.

Subject to regulatory approvals and the signing of definitive joint business agreements, the airlines aim to expand and enhance the product and service offerings, enabling seamless connections and more route options, and allowing customers to book flights across both airlines under a single unified journey. This partnership also envisages a closer coordination of flight schedules between Air India and SIA to improve convenience for customers.

It could also expand to include greater cross-participation in the airlines' corporate travel programmes to improve offerings to business travellers. The airlines will explore plans to progressively enhance privileges beyond the current Star Alliance benefits for members of Air India's Maharaja Club and SIA's KrisFlyer frequent flyer programmes.

Further details will be announced as the plans are finalised.

Air India and SIA also plan to explore opportunities to broaden the scope of their cooperation in select markets, beyond Singapore and India, subject to regulatory approvals. This would meet the growing demand for global connectivity, support traffic flow through both carriers' hubs, and strengthen the air travel markets of both India and Singapore.

Today, the airlines codeshare on 61 points in 20 countries and territories. This follows the October 2024 expansion of their codeshare partnership, which added 51 international and domestic destinations across both networks.

Campbell Wilson, Chief Executive Officer and Managing Director, Air India, said: "Air India remains committed to expanding its global footprint, both by adding new aircraft to our own fleet and by forging stronger commercial partnerships, especially with our fellow Star Alliance member carriers. We are pleased to take our valued, long-term relationship with Singapore Airlines to the next level through this new commercial cooperation understanding, which establishes a clear and structured platform for both airlines to explore and define future areas of closer collaboration. With this measured approach, we aim to lay a strong foundation for sustainable, long-term value creation for our customers and other stakeholders."

Goh Choon Phong, Chief Executive Officer, Singapore Airlines, said: "This agreement between Singapore Airlines and Air India is a natural evolution of our successful partnership, creating genuine value and delivering enhanced benefits to customers. It is a strategic, win-win collaboration that will strengthen connectivity between Singapore and India, support the growth of air travel and tourism in both countries, and deepen their long-standing business and people-to-people ties."

About Air India group

The Air India group – comprising full-service global airline, Air India, and value carrier, Air India Express – is spearheading a new era of Indian aviation. The Air India story began in 1932 when JRD Tata piloted the airline's inaugural flight and opened the skies for aviation in India. Today, Air India group employs more than 30,000 people, operates over 300 aircraft and carries customers to 57 domestic and 49 international destinations across five continents.

Returning to the Tata Sons in 2022 following 70 years under Government ownership, Air India group is in the midst of a five-year transformation program, Vihaan.AI. As part of the transformation, Air India has placed an order for 570 new aircraft. In 2024, sister airlines Air Asia India and Vistara were successfully merged into Air India Express and Air India, respectively, and the Airline opened South Asia's largest aviation training academy. A new flying school is scheduled to open in 2026, and construction of a greenfield maintenance base, to be operational in 2026, is underway. In addition to receiving new aircraft, all existing aircraft are progressively undergoing a full interior refit.

With transformation underway across all facets of the business and India's rich legacy of hospitality, Air India is committed to being a world class global airline with an Indian heart.

For more stories on Air India, visit <http://www.airindia.com/newsroom>

About Singapore Airlines

The Singapore Airlines (SIA) Group's history dates to 1947 with the maiden flight of Malayan Airways. The airline was later renamed Malaysian Airways and then Malaysia-Singapore Airlines (MSA). In 1972, MSA split into Singapore Airlines and Malaysian Airline System. Initially operating a modest fleet of 10 aircraft to 22 destinations in 18 countries, SIA has since grown to be a world-class international airline group that is committed to the constant enhancement of the three main pillars of its brand promise: Service Excellence, Product Leadership, and Network Connectivity. Singapore Airlines is the world's most awarded airline. For more information, please visit www.singaporeair.com

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Annexe A

LIST OF CODESHARE DESTINATIONS BETWEEN AIR INDIA AND SINGAPORE AIRLINES

As part of the pre-existing codeshare agreement, signed on 27th October 2024, Air India customers have access to the following destinations across SIA's network:

- | | | |
|------------------------|----------------------|------------------|
| 1. Adelaide | 11. Fukuoka | 21. Penang |
| 2. Auckland | 12. Hanoi | 22. Perth |
| 3. Bandar Seri Begawan | 13. Ho Chi Minh City | 23. Phnom Penh |
| 4. Brisbane | 14. Jakarta | 24. Seoul |
| 5. Busan | 15. Kuala Lumpur | 25. Siem Reap |
| 6. Cairns | 16. Manila | 26. Surabaya |
| 7. Cebu | 17. Medan | 27. Sydney |
| 8. Danang | 18. Melbourne | 28. Tokyo-Haneda |
| 9. Darwin | 19. Nagoya, | 29. Tokyo-Narita |
| 10. Denpasar (Bali) | 20. Osaka | |

As part of the pre-existing codeshare agreement, signed on 27th October 2024, SIA customers can connect to Air India's international services to the following destinations:

- | | | |
|---------------|---------------------|------------|
| 1. Amsterdam | 6. Delhi | 11. Milan |
| 2. Bengaluru | 7. Frankfurt | 12. Mumbai |
| 3. Birmingham | 8. Jeddah | 13. Paris |
| 4. Colombo | 9. London-Gatwick | 14. Riyadh |
| 5. Copenhagen | 10. London-Heathrow | |

SIA also has codeshare flights on Air India's domestic flights between the following destinations:

Between Delhi and:

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|---------------|----------------|------------------------|
| 1. Amritsar | 6. Kochi | 11. Thiruvananthapuram |
| 2. Aurangabad | 7. Lucknow | 12. Varanasi |
| 3. Bengaluru | 8. Mumbai | 13. Visakhapatnam |
| 4. Coimbatore | 9. Patna | |
| 5. Hyderabad | 10. Port Blair | |

Between Mumbai and:

- | | | |
|---------------|--------------|------------------------|
| 1. Ahmedabad | 6. Goa | 11. Lucknow |
| 2. Amritsar | 7. Hyderabad | 12. Patna |
| 3. Bengaluru | 8. Jaipur | 13. Thiruvananthapuram |
| 4. Chennai | 9. Kochi | 14. Visakhapatnam |
| 5. Coimbatore | 10. Kolkata | |

Between Chennai and:

1. Bengaluru
2. Coimbatore

Between Bengaluru and:

1. Chennai
2. Hyderabad